

creating
value
every
day

Ahold Delhaize and the majority of our brands earned the **2025 Top Employer** certification



associate
engagement
score:
79%
(2024: 78%)

customers served:
77m
customers served
every week, both in
stores and online

39.8%
of our food
sales is
own-brand

save for our
customers:

€1.29bn
in cost savings generated
(2024: €1.35bn)

food waste reduction:
39.1%

reduction in total
food waste
compared to 2016
baseline at constant
exchange rates

local
brands:

17
great local
consumer-
facing brands

Profi grew our family
of local brands
from 16 to 17 in 2025



reduction in plastic:
10.9%
reduction in own-brand
primary virgin plastic
packaging compared
to 2021 baseline

net sales:

€92.4bn
up 5.9% at constant rates

online sales:

€10.3bn
up 13.3% at constant rates

Ahold Delhaize
achieved a
key milestone
by reaching
**e-commerce
profitability** on
a fully allocated
basis in 2025

inclusive
workplace
score:

82%
(2024: 81%)

Ahold Delhaize
extended its partnership
with **The Global
FoodBanking Network**



The **Global
FoodBanking
Network**



39.1%
reduction in absolute CO₂
equivalent emissions
(scope 1 and 2) compared
to 2018 baseline

Ahold Delhaize
and its local
brands invested over

€250m
in local food security,
serving neighbors across
our markets

52.1%

own-brand
food sales from
healthy
products at
constant
exchange rates

associates:

384,000

people work across our great
local brands and support offices